

L'innovation par les procédés

Christophe Gourdon, INP-ENSIACET, LGC Toulouse

Acte I : un contexte propice

"BUILD BACK GREENER"

"There is a lot that the medicines manufacturing industry should be doing, such as adopting technologies and approaches that lower the carbon footprint of the manufacturing supply chains."

"We need to attract global medicines manufacturing that deploy the latest innovations that are sustainable, highly productive, consistently high quality and are long term projects with job security".

Lord Bethell, UK Health Minister
18 Feb. 2021

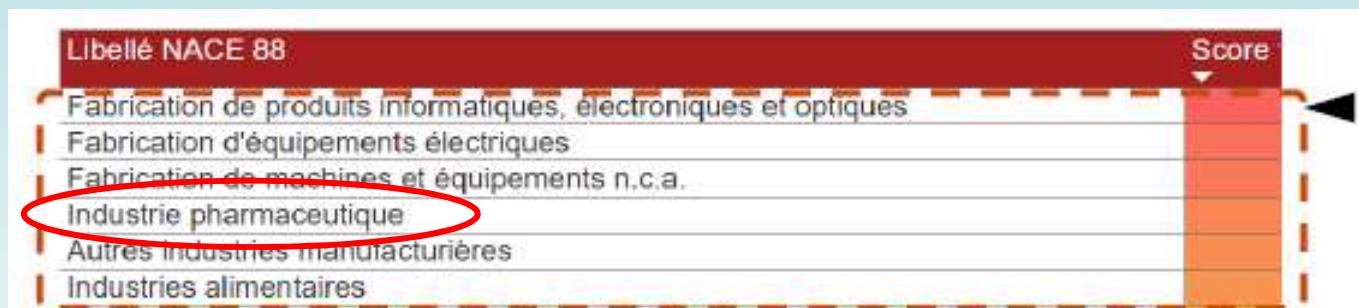


"Continuous manufacturing could be the enabler for onshoring pharma manufacturing and helping to achieve Net Zero targets."

Johnathon Marshall, PwC
Feb. 2021

« Une relocalisation d'activités productives en France et en Europe sera d'abord la conséquence d'une évolution des politiques d'achats et des méthodes de production industrielle »

Extrait du Rapport PwC – CNA, Juillet 2020



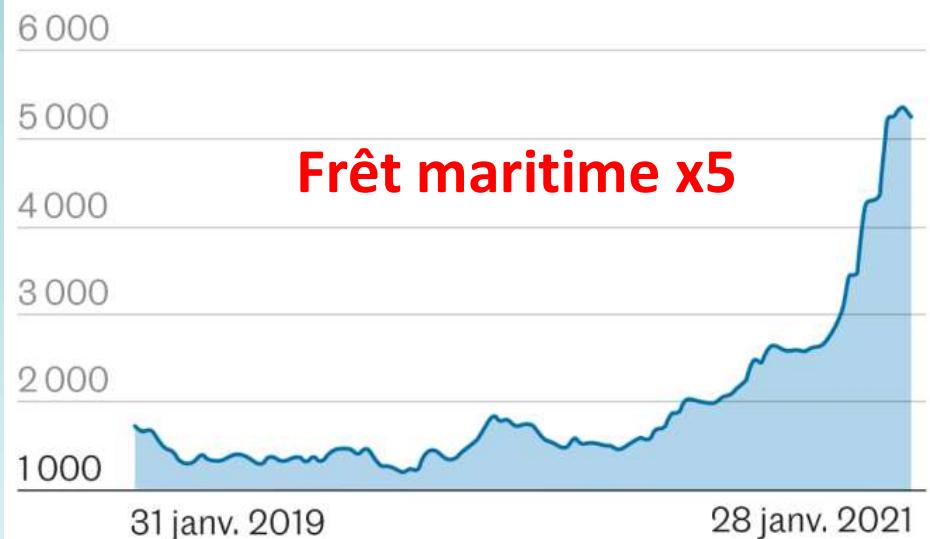
Contexte COVID-19 depuis 2019

« Aides à [...] la production en Europe des médicaments anciens et à l'utilité démontrée, régulièrement touchés par des pénuries [...]. »

Article UFC Que Choisir : Pénuries de médicaments - Les laboratoires et les pouvoirs publics - 10 Novembre 2020

World Container Index

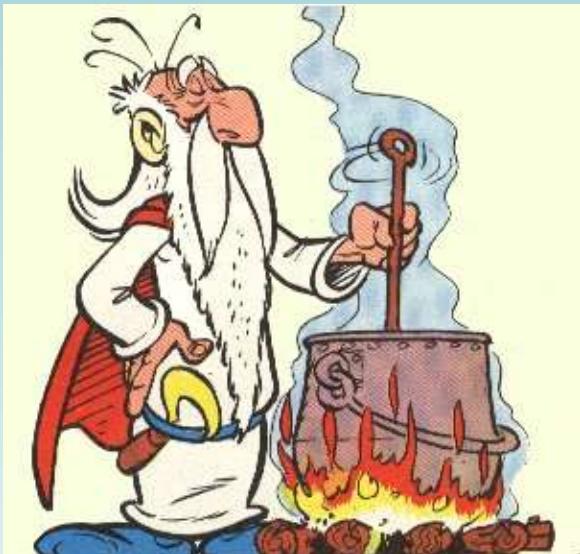
Prix pour acheminer un conteneur équivalent à 40 pieds, en dollars



..... Infographie : Le Monde • Source : Drewry

Acte II : quoi de neuf en matière de procédés dans le secteur pharmaceutique ?

A long story of batch in fine-pharma sector ...



- 50 years (before J.C.)



Fine-pharma facility, 2020

In « emerging » countries (India, China ...): the « flow chemistry » is emerging



Rotating Packed Bed



BTS / Miprowa plug flow reactor

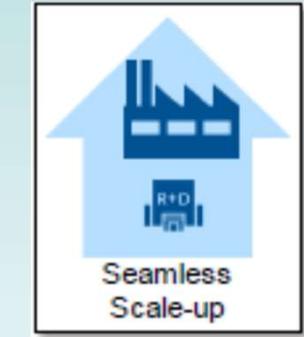
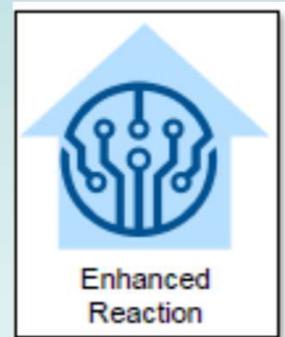


Corning AFR™ G5 technology

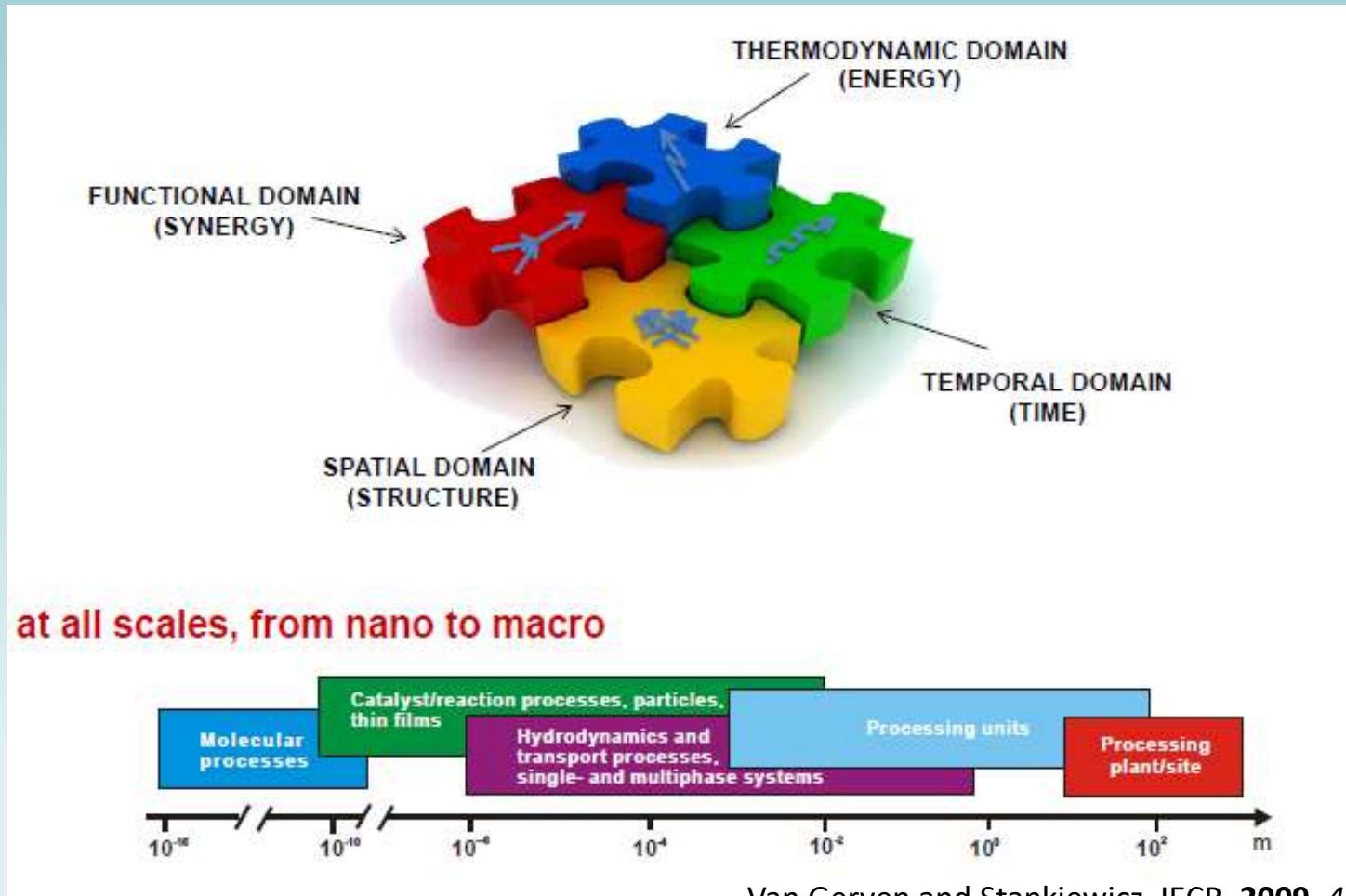


HEX-reactor

The benefits of continuous manufacturing



The breakthrough innovation via batch-to-continuous and process intensification



Acte III : qu'est-ce qu'on attend ?

Synthèse des principes actifs / Relocalisation par l'innovation
UNAFIC 30/03/2021

C. Gourdon


Are there still any barriers in Flow Chemistry?

- Lack of technology / equipment providers?
- Lack of « proof-of-concept » (flexibility, polyvalence)?
- Development time too long / scalability?
- Too few success stories?
- Cost (CAPEX)?
- Cultural?
- Missing link between chemists and chemical engineers?

Are there still any barriers in Flow Chemistry?

- Lack of technology / equipment providers?
- Lack of « proof-of-concept » (flexibility, polyvalence)?
- Development time too long / scalability?
- Too few success stories?
- Cost (CAPEX)?
- Cultural?
- Missing link between chemists and chemical engineers?

➤ Lack of technology / equipment providers?
No longer true in 2021 ...

Miniaturization



Zaiput Flow Technologies
Groundbreaking Innovations in Flow Chemistry



Are there still any barriers in Flow Chemistry?

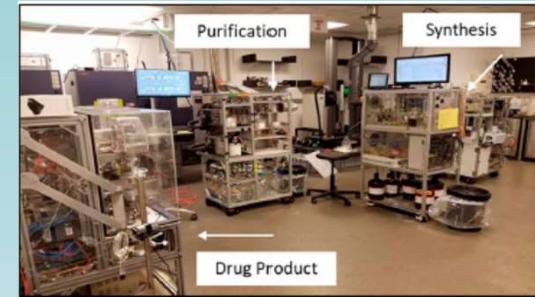
- Lack of technology / equipment providers?
- Lack of « proof-of-concept » (flexibility, polyvalence)?
- Development time too long / scalability?
- Too few success stories?
- Cost (CAPEX)?
- Cultural?
- Missing link between chemists and chemical engineers?

- Lack of « proof-of-concept » (flexibility, polyvalence)?
No longer true in 2021 ...

- Public research Labs : since early 2000s



« Boostec » SiC pilot HEX-reactor
born 2006 at LGC, Toulouse



Jensen Group, Org. Process Res. Dev.
2020, 24, 2183-2196

- Industrial research : modularization
-> multipurpose & flexible plants



Modular Pilot Plant, Maturity Level 4, at Evonik in Marl, Germany
(Source: Phoenix Contact)

- Public Private Partnership : demonstration platforms (Toulouse, Graz, Glasgow ...)

Are there still any barriers in Flow Chemistry?

- Lack of technology / equipment providers?
- Lack of « proof-of-concept » (flexibility, polyvalence)?
- Development time too long / scalability?
- Too few success stories?
- Cost (CAPEX)?
- Cultural?
- Missing link between chemists and chemical engineers?

➤ Development time too long?
No longer true in 2021 ...

From lab process development to Industrial Production

- In 9 months demonstration of a commercially viable approach to a cGMP nitration reaction



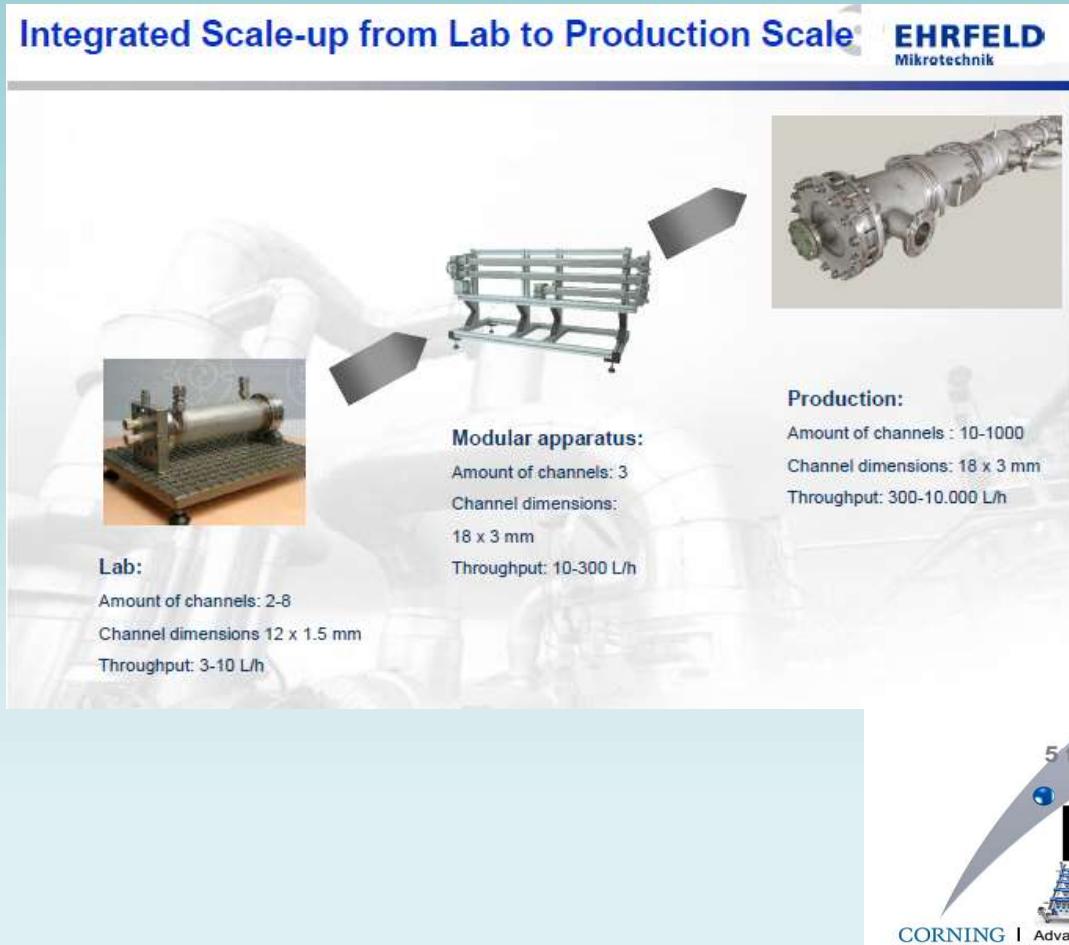
- Starting with 1 kg lab sample
- Parallelization of 8 identical reactors, integration into the production plant
- Execution of a campaign under cGMP conditions
- More than 25 mT materials processed
- More than 500 kg of quality product produced
- Safety performance and product quality were perfectly maintained

CORNING

Corning Proprietary and Confidential

| 6

➤ Scalability?
No longer true in 2021 ...

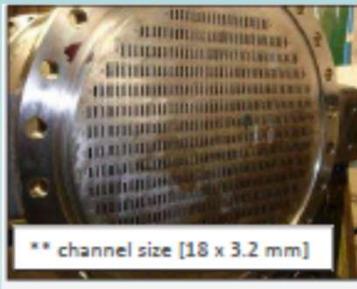


Are there still any barriers in Flow Chemistry?

- Lack of technology / equipment providers?
- Lack of « proof-of-concept » (flexibility, polyvalence)?
- Development time too long / scalability?
- Too few success stories?
- Cost (CAPEX)?
- Cultural?
- Missing link between chemists and chemical engineers?

➤ Too few success stories?
Not really true in 2021 ...

Miprowa® Reactors



Volume ca. 40 L
Throughput 5-10 kt/y

Courtesy Europic
www.europic-centre.eu

Advantages

- 100% capacity increase
- Significant yield enhancement
- Higher product quality
- Upgrade of safety
- Reduction of energy consumption & space footprint

Former process in
about 20 batch reactors
Volume 50 m³



Ehrfeld Mikrotechnik GmbH
Dr. Joachim Heck





PI-Technology name	Varicol®	
Applied on industrial scale at	UCB Pharma, Daicel Chemical Industries, Laurus Labs + several non-public references	
In the following process	Chiral separation of racemic mixtures at multiton scale (all) – public references include: Keppra® and Xyzal® (UCB), Lexapro®/Cipralex® (Lundbeck), Intermediate purification of omega-3 (Novasep)	
Country of application	France, Belgium, Switzerland, USA, Japan, India, Denmark	
Year of application	Since 2000	
Annual production capacity (place "X" where appropriate)	< 100 tons/year	X
	100 – kT/year	X
	1-50 kT/year	
	> 50kT /year	
Economic effects from the application (place "X" where appropriate)	< 100k\$/year	
	0,100– 1 M\$/year	
	1-5 M\$/year	
	> 5 M\$/year	X
Savings per category (fill in where appropriate)	Capital cost (%)	
	Labour cost (%)	X
	Raw materials (%)	X
	Energy (% or MW)	X
	CO ₂ emission (%)	X
	Utilities (%)	X
	Waste generated (%)	X
	Product yield (%)	X
	Product purity (%)	
	Plant volume/equipment weight (%)	
Other (qualitative) effects	(e.g. new product synthesis, fouling prevention, time-to-market, etc. – name the effect)	



Picture courtesy Novasep

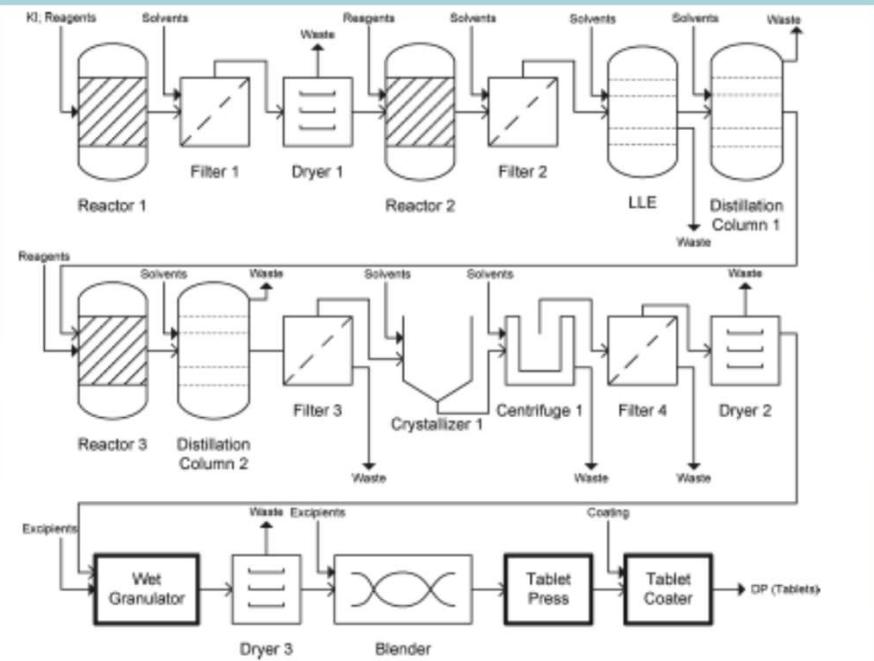
Courtesy Europic
www.europic-centre.eu

Are there still any barriers in Flow Chemistry?

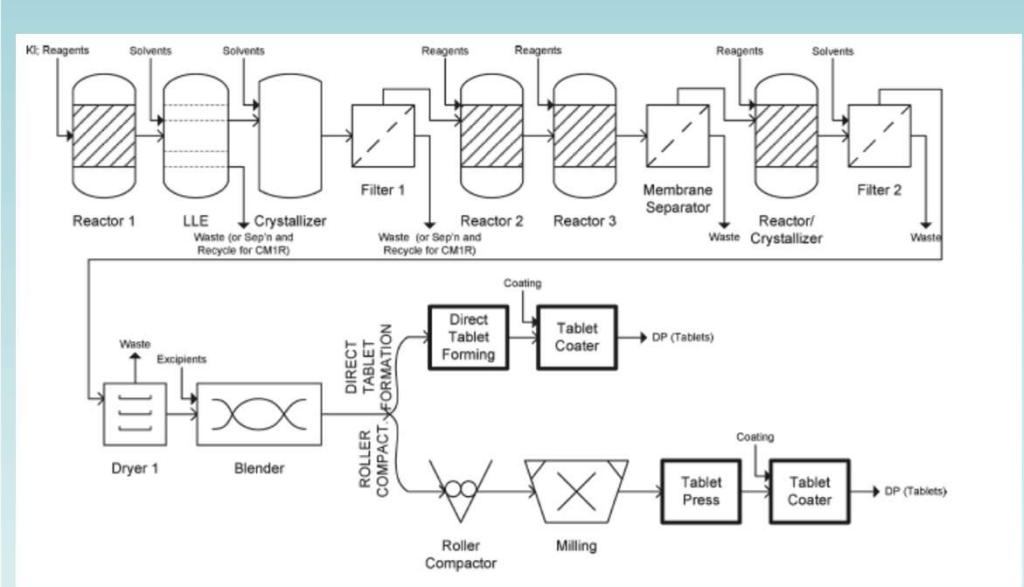
- Lack of technology / equipment providers?
- Lack of « proof-of-concept » (flexibility, polyvalence)?
- Development time too long / scalability?
- Too few success stories?
- Cost (CAPEX)?
- Cultural?
- Missing link between chemists and chemical engineers?

➤ Cost (CAPEX)? Yes and No ...

BATCH



CONTINUOUS



CAPEX: 20 to 76% lower

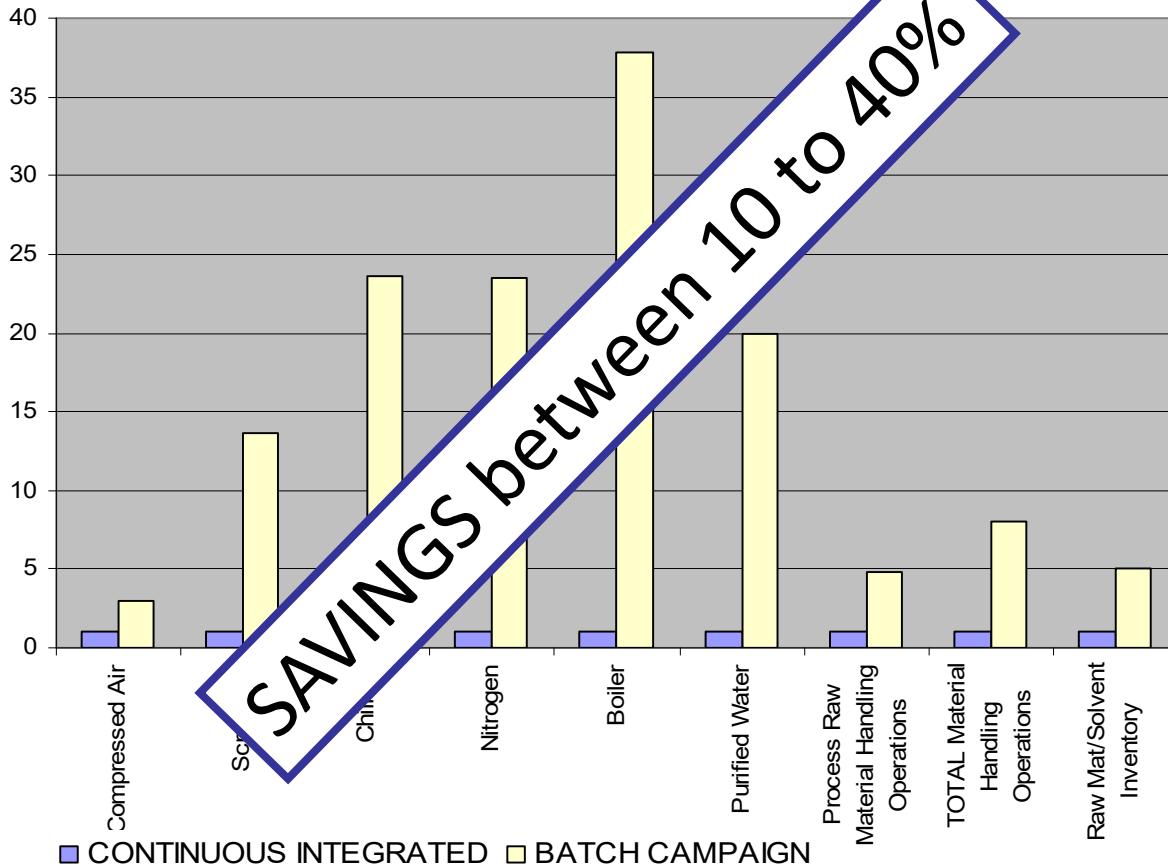
Schaber et al. dx.doi.org/10.1021/ie2006752 | Ind. Eng. Chem. Res. 2011

➤ Cost (CAPEX)?
Yes and No ... see OPEX

Courtesy Foster-Wheeler

OPEX

RELATIVE UTILITY REQUIREMENTS, MANUAL HANDLING OPERATIONS & OPERATING INVENTORY FOR DIFFERENT OPERATING REGIME



Are there still any barriers in Flow Chemistry?

- Lack of technology / equipment providers?
- Lack of « proof-of-concept » (flexibility, polyvalence)?
- Development time too long / scalability?
- Too few success stories?
- Cost (CAPEX)?
- Cultural?
- Missing link between chemists and chemical engineers?

➤ Cultural?

Yes, a process born batchwise will end batch ...



2 people

6 people

50 people

➤ Cultural?

Yes, reluctance for innovation ...



"Don't bother me with new ideas, i've got a battle to fight!"

➤ Cultural?
BUT, EDUCATION ...

Education for Chemical Engineers 32 (2020) 1–14



Contents lists available at ScienceDirect

Education for Chemical Engineers

journal homepage: www.elsevier.com/locate/ece

Education for Chemical Engineers 32 (2020) 15–24



Contents lists available at ScienceDirect

Education for Chemical Engineers

journal homepage: www.elsevier.com/locate/ece

Process intensification education contributes to sustainable development goals. Part 1

Process intensification education contributes to sustainable development goals. Part 2

Parmi les 10 mesures-clés pour la chimie pharmaceutique préconisées par le Sicos (Vincent Touraille, Mai 2020) :



- Maintenir et développer la formation Chimie, Bac professionnels, IUT et Ecoles/Universités sur le long-terme
- Maintenir et développer les compétences et savoir-faire nécessaires sur le long-terme

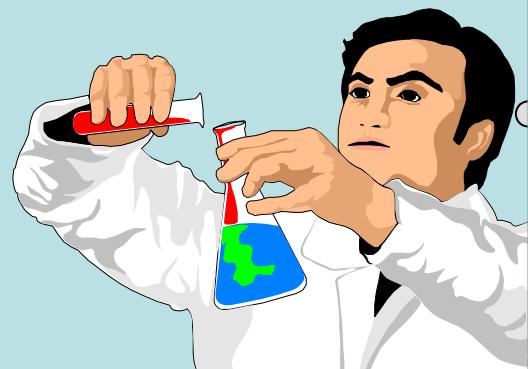
Are there still any barriers in Flow Chemistry?

- Lack of technology / equipment providers?
- Lack of « proof-of-concept » (flexibility, polyvalence)?
- Development time too long / scalability?
- Too few success stories?
- Cost (CAPEX)?
- Cultural?
- Missing link between chemists and chemical engineers?

Chemical Process Development



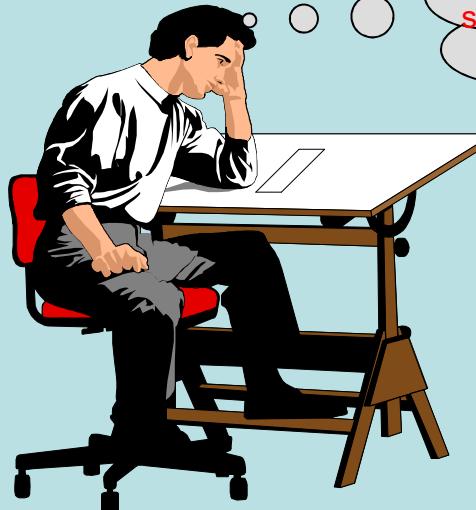
- To the chemist...



..... Chemical Process development is about plugging together different unit operations to achieve an approximation to the conditions specified by the chemist.
the process conditions so that they can be scaled up in a glass flask - known as pilot plants or simply big versions.

Chemical Process Development

- To the Chemical Engineer....

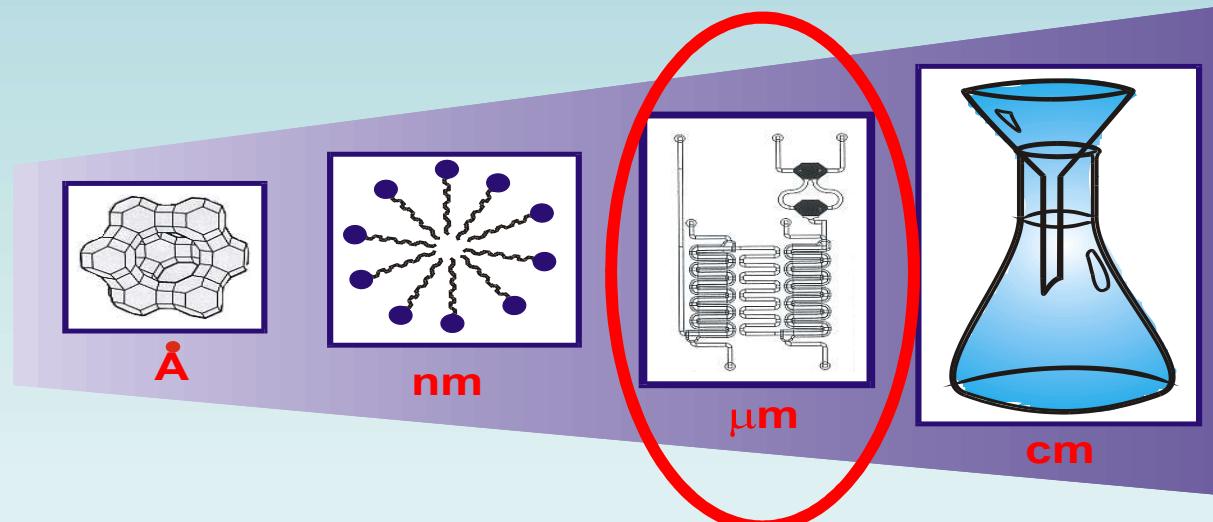


The jacket on the reactor will not give me enough heat transfer area so I will need to slow the addition down to control the heat flux

....Process development is about plugging together different unit operations to achieve an approximation to the conditions specified by the chemist.

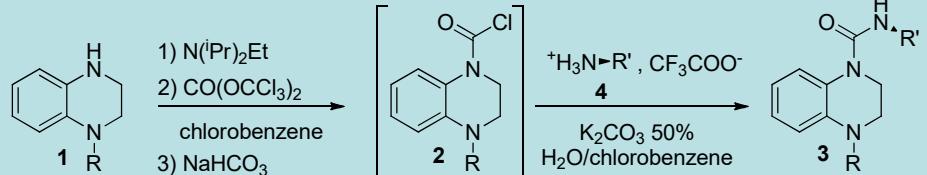
➤ Missing link between chemists and chemical engineers?
No longer true in 2021 ...

The missing link: microfluidics as reconciliation tool

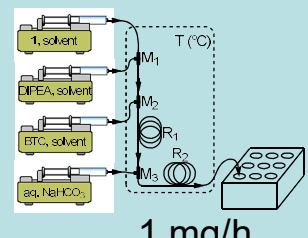


➤ Missing link between chemists and chemical engineers?
No longer true in 2021 ...

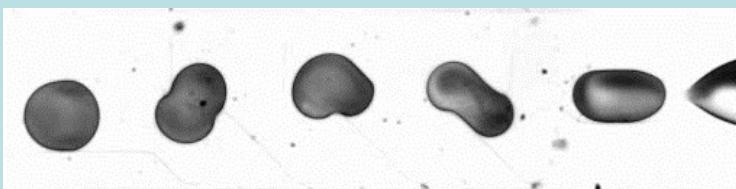
Transposition of a triphosgene-based process
for pharmaceutical development: from mg·h⁻¹
to kg·h⁻¹ of an unsymmetrical urea



Experimental study
Parameters influence
(temp., ratio, residence time)

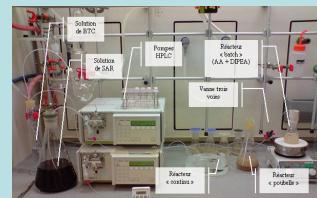


Change in length
5 to 50 m



F. Sarrazin, 2006 LOF/LGC

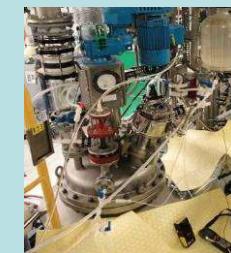
Hypothesis validation
at larger scale



1 g/h

Change in size
.5 to 2.0 mm in Ø

A 3-months project : FAST DESIGN METHODOLOGY
Leroyer et al., Green Processing and Synthesis, 2013.



1 kg/h

Acte IV : perspectives et conclusion

Synthèse des principes actifs / Relocalisation par l'innovation
UNAFIC 30/03/2021

C. Gourdon


FDA context since 2019

Quality Considerations for Continuous Manufacturing Guidance for Industry

U.S. Department of Health and Human Services
Food and Drug Administration
Center for Drug Evaluation and Research (CDER)

February 2019
Pharmaceutical Quality/CMC
Pharmaceutical Quality/Manufacturing Standards (CGMP)

Steady flow

In 2020, the US FDA
approved 53 new drugs ...

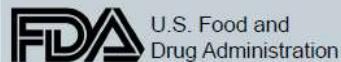
« Of those 53 new molecular entities, 35
were **small molecules** – which at **66%** of
the total approvals continue to be a
critical component of the drug pipe-
line. »

JANUARY 11, 2021 | CEN.ACS.ORG | C&EN

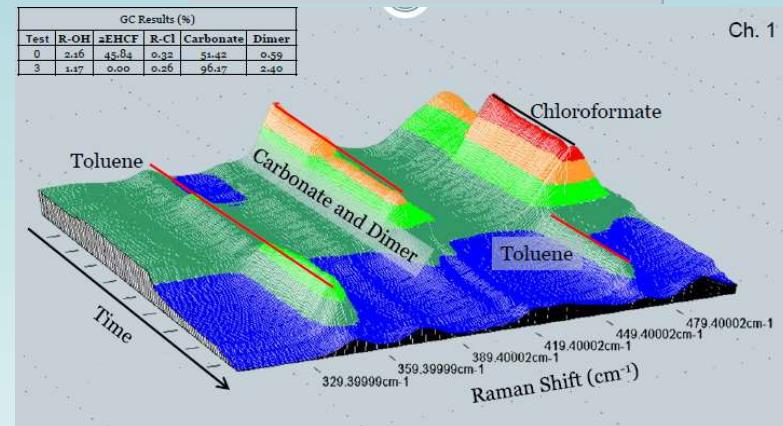
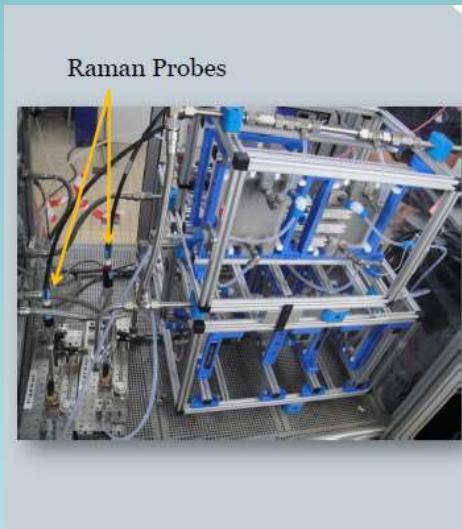
Continuous Flow Reactor Monitoring with Raman

COLLABORATION TO DEMONSTRATE THE APPLICATION OF QUALITY BY DESIGN

JUNE 9TH-17TH, 2009

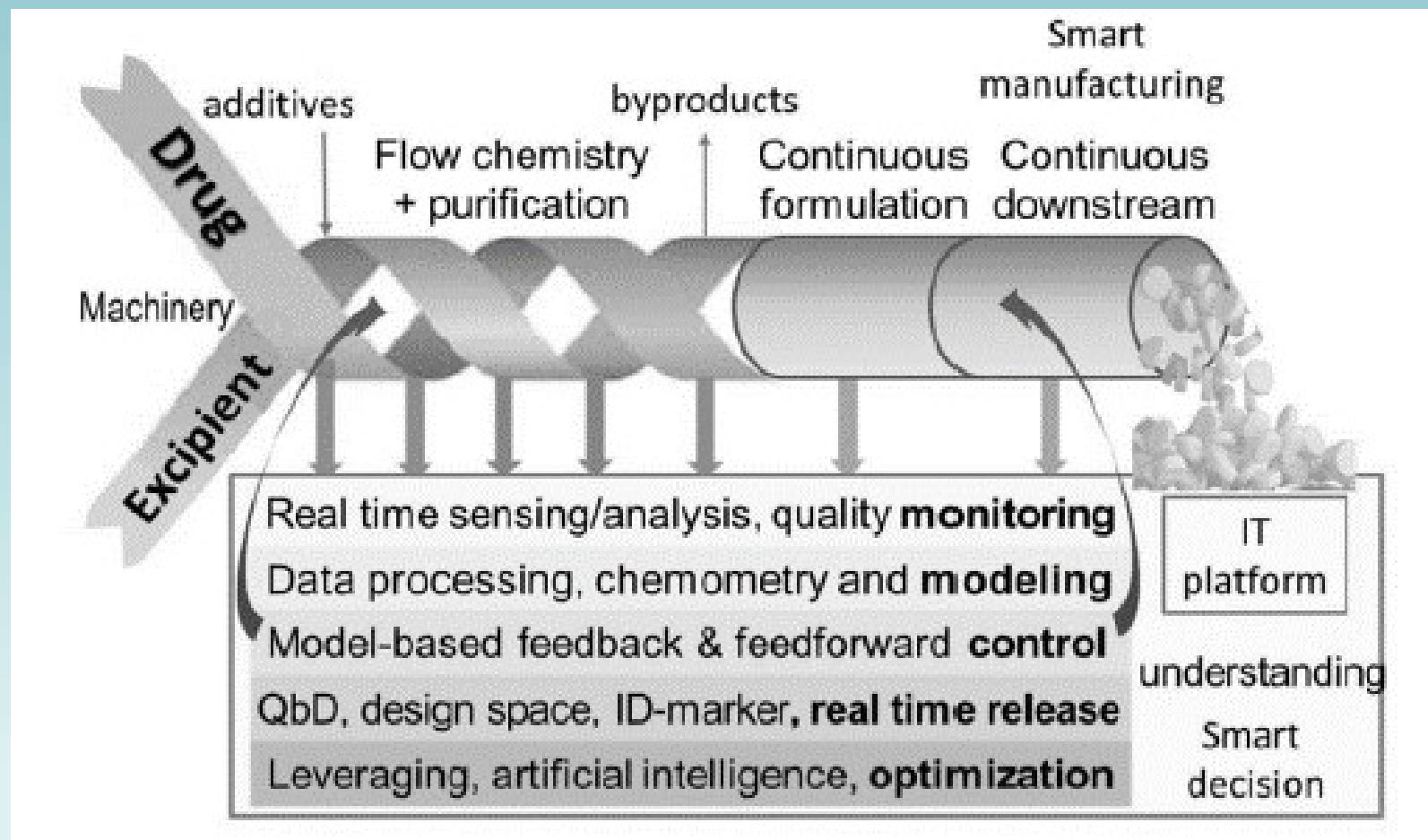


MEPI/CRITT Toulouse 2009



QbT -> PAT -> QbD -> QbC (real time control with feedback)

Concept of end-to-end continuous pharmaceutical Manufacturing: from raw materials to final products with real-time quality control



Org. Process Res. Dev. 2021

<https://dx.doi.org/10.1021/acs.oprd.0c00504>

Reaching Patient effectively & quickly – Continuous processing, a tool to change supply chain paradigm

DATE: Wednesday April 28th, 2021

TIME: 3:00 PM (CET) - 2:00 PM (GMT) - 9:00 AM (ET) - 6:00 AM (PT)

DURATION: MAX 2h

OVERVIEW:

During this event you will learn how continuous processing can:

- Accelerate time to market e.g. Oncology
- Ensure high and constant quality
- Provide agility and flexibility to align on market demand

FREE REGISTRATION

Chairman and speaker:

Flavien Susanne

Head of Chemical Development and Engineering - Sanofi
Speakers:

Andrew Rutter

Director at rutterdesign

Nick Thomson

Senior Director Chemical Research and Development at Pfizer

Rob van Dongen

Senior Basic Design engineer and lead development, Pharma Group - Zetton

(Re)-localisation industrielle ?

- **OUI** grâce à l'innovation et à la formation (nécessaires ... **MAIS** insuffisantes)
- **CAR, PAS SANS** évolution des politiques et modèles économiques
 - Pouvoirs publics (invest. UE, souveraineté 'made in Fr', aides-AMI, territoires ...)
 - Secteur industriel (supply chain, proximité client, ETI ...)

➤ Des voies alternatives « Privé-Public » (exemple CIVICA aux USA) ?

(cf rapport Biot 2020
« Mission stratégique visant à réduire les pénuries de médicaments essentiels »)

« La meilleure relocalisation est une délocalisation qui n'a pas lieu »

Les cahiers du cercle des économistes, 4/02/2021

Merci pour votre attention

christophe.gourdon@ensiacet.fr